

West Midlands  
Integration Leadership Group

## Stocktake of Health and Wellbeing Boards

Undertaken by IEWM

April 2015  
draft



Improvement and  
Efficiency  
West Midlands





WHAT?

Survey Information

Number of Respondents  
**14**

Data Collected  
**Apr-15**

5. For 2015-16 what format is or will your Joint Strategic Needs Assessment (JSNA) be in?

A published JSNA report for a set period: 2

An accessible online source of JSNA data that is updated on an on-going basis: 13

Other (please specify): 6

The JSNA is also published as a JSNA report for 2014, so will next be done for 2016

summary JSNA report is produced as well as online

Data which will be updated on an on-going basis will be accompanied by an annual report to the HWB

As above but with supporting document

We have published and its been to Board but its also online and iterative

A number of JSNA chapters on specific issues related to HWB priorities - mainly social determinants of health

7. What are the current 2015-16 strategic priorities for the HWB?

Showing answers with 2+ responses

Children and Young People: 10	Alcohol: 9	Mental health and wellbeing and self reliance: 9	Older people and long term conditions inc self-care: 7	Reducing health inequalities: 7
Obesity: 6	Quality of care and support: 6	Healthy sustainable engaged communities: 6	Dementia: 5	Integration, collaboration and partnership: 5
Drugs: 5	Prevention: 4	Employment and worklessness: 4	Carers: 3	Independent living: 3
Choice and Control: 2	Domestic abuse: 2	Healthy standard of living: 2	Smoking: 2	Housing: 2

6. Is the Joint Health and Wellbeing Strategy (JHWS) covering 2015-16 signed off by the HWB at this point in time?

Yes: 12

No: 2

Don't know: 0

8. Will the JHWS be refreshed during 2015-16?

yes: 11

no: 2

don't know: 1

9. Why is the JHWS being refreshed during 2015-16?

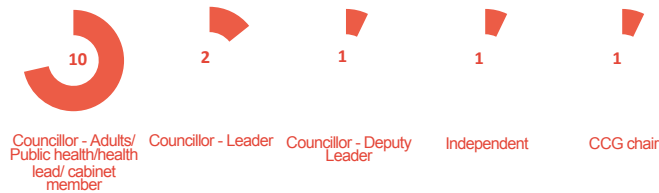
End of time period for current strategy: 8	Role of HWB has changed e.g. BCF: 5	Peer challenge suggested it: 2	Emerging/ changing priority areas: 2	New members of HWB: 1	Greater understanding of what it takes to deliver large scale transformation: 1
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WHO?

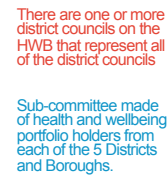
10. What additional members does the HWB have beyond the statutory requirements for membership? [Please list]



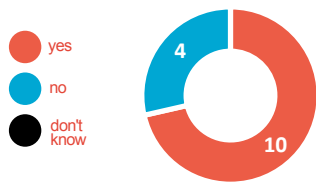
11. Who chairs the HWB, and what is their background e.g. Council leader, member of the public, CCG chair, Local Authority Chief Executive?



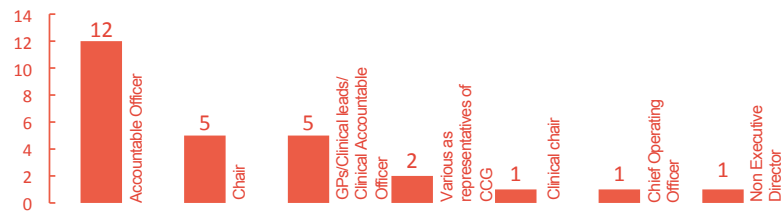
12. If your area has a two-tier Council structure, then how are district councils included within HWB structures?



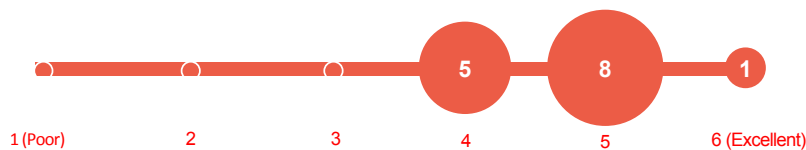
13. Is the CCG involved in chairing the HWB i.e. chair, co-chair, vice-chair?



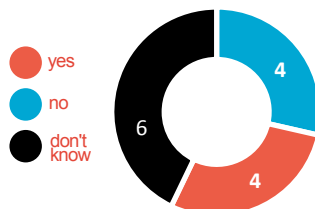
14. What CCG roles/positions are on the HWB? [Please list]



15. How would you rate working relationships within the HWB on a scale of 1 (poor) to 6 (excellent)?



16. Will HWB membership arrangements change for 2015-16?



17. If Yes - why and how will HWB membership arrangements change during 2015-16?



HOW? ENGAGEMENT

18. Do the following have representatives and/or key organisations from their sector on the HWB?

- Yes with voting rights
- Yes without voting rights
- No
- Don't know



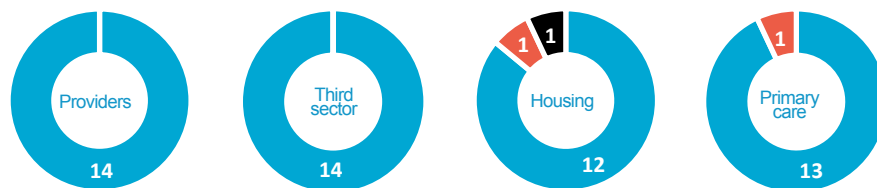
19. Are the following involved in stakeholder forum(s)/Board(s) that inform HWB decision-making?

- Yes
- No
- Don't know

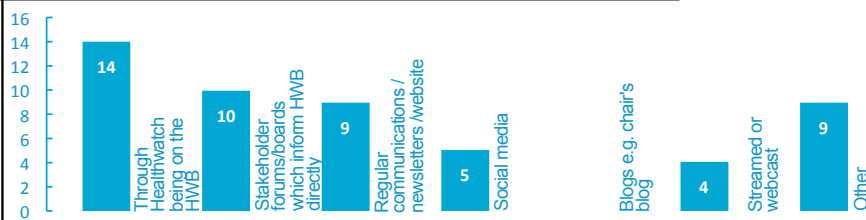


20. Are the following involved in sub-boards, committees, workstreams or task and finish groups to deliver the HWB's strategy and strategic priorities?

- Yes
- No
- Don't know

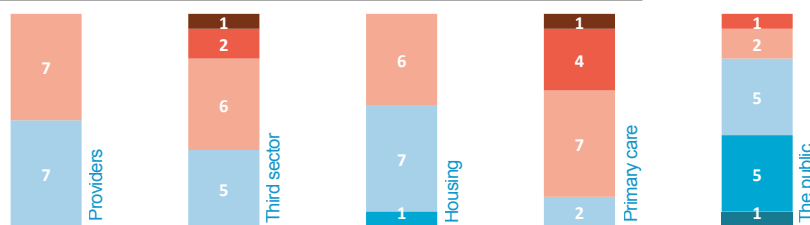


21. How does the HWB engage with the public? [Please pick all that apply]



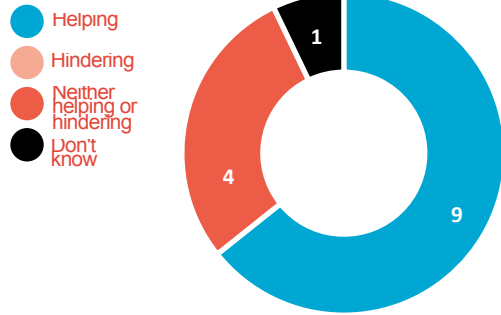
22. How developed are the HWB's relationships with the following on a scale of 1 (poor) to 6 (excellent)?

- 6 (Excellent)
- 5
- 4
- 3
- 2
- 1 (Poor)



HOW? ROLE OF THE BOARD

23. Do you find how the HWB operates and its culture, is helping or hindering it to deliver its agenda?



24. Does the HWB have dedicated officer support?



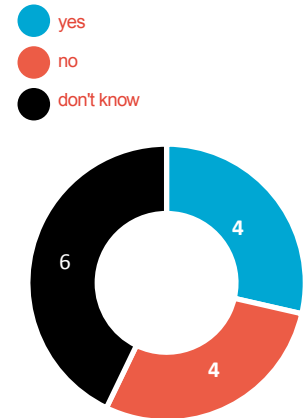
25. Which department/directorate does this dedicated HWB officer support come from, and what type of support is it e.g. admin, finance?



26. What is the role of the HWB in relation to the following (including through HWB sub-boards, HWB task and finish groups etc.)?



27. Do you expect any of the roles (left) to change during 2015-16?



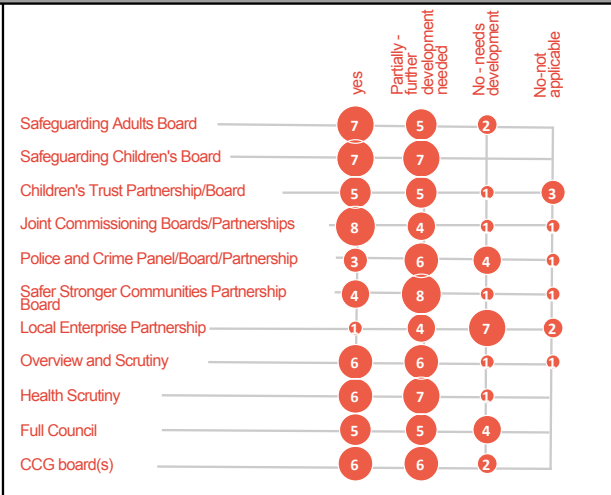
28. What sub-boards or task and finish groups have been set up to help the HWB deliver its role and to deliver the JHWS? [Please list]

HWB Operational	Health protection and improvement strategy	Delivery	Aligned boards
To deliver the HWB operational duties - agenda planning, strategy planning, stakeholder engagement and intelligence HWB Executive Group, HWB Management Group, HWB Strategy Group, Agenda Planning Group, Adult Strategic Partnership, District and Borough Health Political Leads Group, WCC & CCG Leads Group, Provider engagement Group, Intelligence Group, Communications and	Providing a focus on the key areas of Health improvement and protection Health Protection Group, Health Development Group, Seasonal Excess Deaths Group, Marmot Steering Group, FGM Steering Group, Mental Health Board, Public Health delivery Board, Obesity, Alcohol, Dementia, Infant mortality and Diabetes	Covering programme delivery, commissioning Transformation Board, Health Improvement Group, JSNA Commissioning group, Joint Commissioning Board, Health and Wellbeing Delivery Group, Commissioning and Transformation Partnerships, System resilience group, BCF Board, Commissioning Board	Such as children's and crime and disorder Children's Children's Trust, Children and Young People's Strategic Partnership, Children's Disability Group, Children's Performance Group, Children and Young People Partnership Board Crime and Disorder Responsible Authorities Group

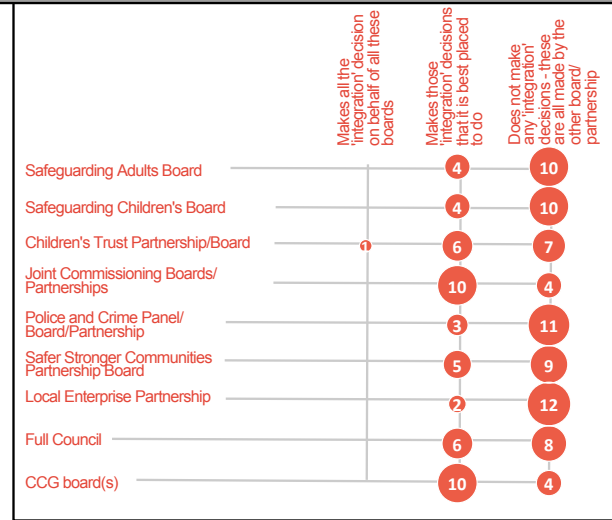


HOW? ROLE OF THE BOARD

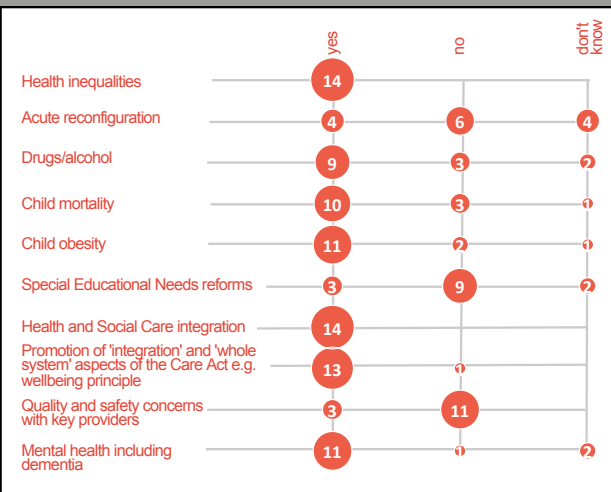
29. In terms of the following types of boards/partnerships/committees with a related focus, are there effective working relationships between them and the HWB?



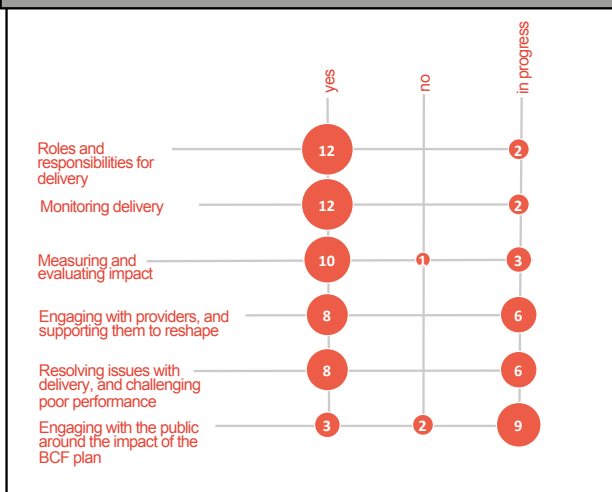
30. What is the HWB's role in relation to the following boards/partnerships?



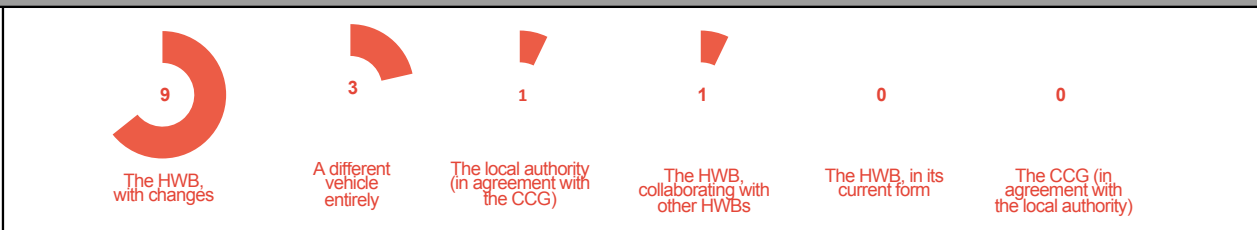
31. Which of the following areas is your HWB best placed to lead on compared to other boards with a related focus?



32. Are structures in place for the implementation of the Better Care Fund plan in relation to:

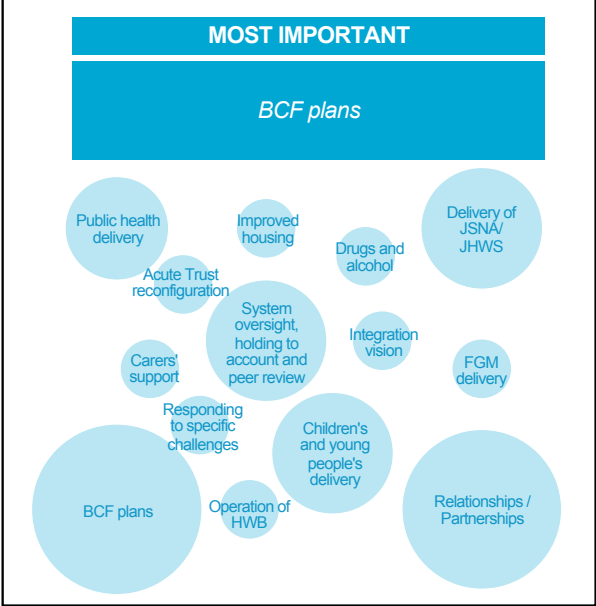


33. The Barker Commission recommended that all health, care and support services should become the responsibility of a single local commissioner. If this were to be implemented, who should carry out this role in your area?

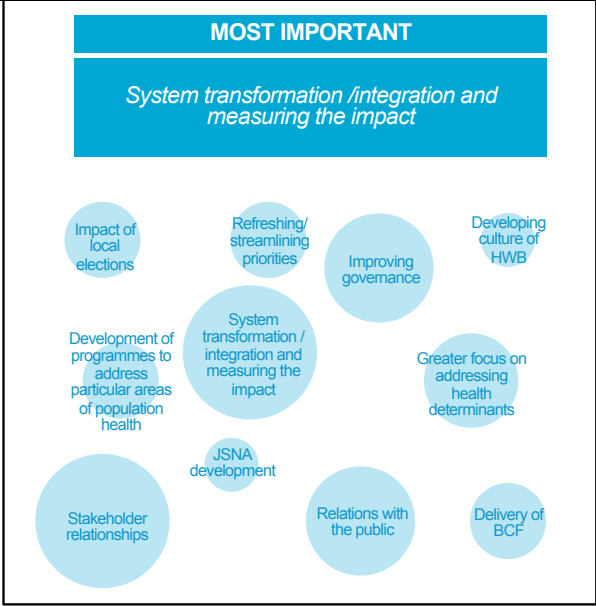


REFLECTING ON THE PROCESS AND LOOKING FORWARD TO 2015/6

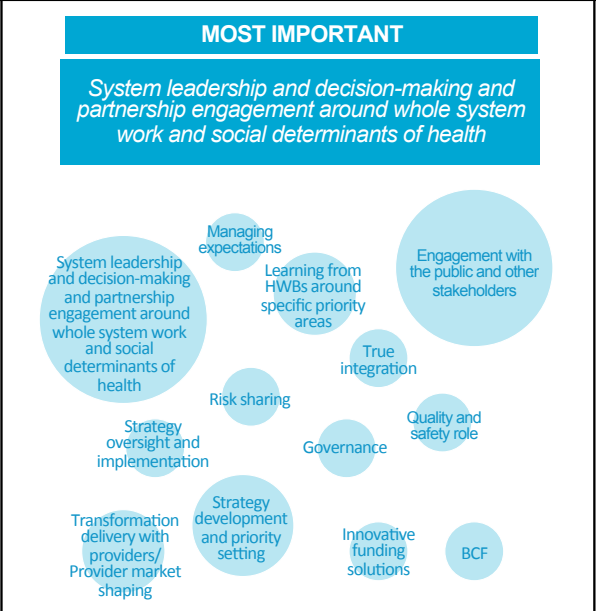
34. What are the 3 top achievements of your HWB to date?



35. What are the top 3 issues that need to be resolved for your HWB to be successful in 2015/16?



36. What are the top 3 areas that your HWB would benefit from, in terms of learning from other HWBs or receiving support on?



37. What are your top 3 hopes for your HWB in the future?



COUNCILLOR

AND

PROVIDER

QUESTIONNAIRE

1. what is your own view of the effectiveness of your HWBB?

Varying - some but not all have good effective partnership working particularly where history of joint and partnership working. Where not, trying to re-organise membership to improve.

"generally more mature than most and has been effective in bringing together a range of partners in an agreed agenda"

"There remain concerns that not all voices are heard."

"an effective body with a clear strategy, strong sense of partnership and a collective commitment to the outcomes"

"The commissioning intentions are ambitious and will seek to respond positively to the range of complexities confronting Children's Wellbeing, Adult Wellbeing and the Health Economy, against the continuing backdrop of constrained financial resources."

"The role of the HWBB has changed considerably"

"Work is required to better understand the relationship between the needs of residents, the commissioned activity and the impact on the health and wellbeing of the residents."

"Is commissioning for outcomes delivering real improvement?"

No, little or emerging contact with HWB, reflecting that HWB started out as commissioner led

"no engagement with my organization directly."

"good start in bringing together the local stakeholders to understand and begin to develop a shared approach"

"a set of working arrangements through sub-groups that involve the provider organisations these are still in their early stages"

"very little contact if any with our HWBB"

2. how would you rate your HWBB's working relationships

Increasingly good relationships, however if self-interest prevails for one party the HWB does not have the tools to deal with this

"The relationship between the HWBB and all commissioners and providers is good - simply because the HWBB has no authority!"

"if any component of the system decides that self-interest is paramount there are no remedial tools available to the HWBB"

"robust and respectful partnerships across the sectors represented on the HWBB and increasingly positive engagement across the wider health and social care economy"

"Very good - built on commitment to partnership working"

Where there is a relationship, it is a good but emerging one, building on history of good working relationships

"working relationships within the HWB seem strong and reflect the long standing local tradition of working together"

"I do not have a view as there is no direct engagement with my organization"

"will have to see how relationships develop"

3. what could we do in your view to make HWBB's more effective?

Clearer authority, organisations putting self-interest to one side, more freedom and flexibilities, clarity on the role of providers, and sharing knowledge across HWBs. Also will depend on future legislation on HWBs.

"The current status [of the HWB] is not clear - oversight, comment, guidance, discussion but no authority or ability to deliver."

"Will depend on possible legislation regarding powers of HWBBs"

"Clarifying role of Providers"

"An NHS representative sitting on the HWBB who is able to hold NHS partners to account."

"less prescription and more freedoms and flexibilities to meet local needs."

"We need to adopt new ways of working, learn from each other, put the residents needs before those of the organisation and park individual egos."

"The sharing of know-how, data and best practice between HWBBs in the region is also helpful."

Engaging with providers, and stability and time to make an impact

"the HWB's need stability and some time to be able to make an impact on a small number of important local priorities."

Engaging with providers"

"Making a success of arrangements for involving providers in their work will be critical to that."